

ADMIRAL TURNER'S SPEECH FILES

12 NOVEMBER 1973

NC & S PRESIDENTS HOUR; REMARKS by  
STANSFIELD TURNER

**Navy Declassification/Release Instructions on File**

12 NOV 1973

1. Image with young people

General approval & image of Navy

Skepticism will prevail

Need signal - no reversal

Also need greater pride -

difficult line to tread

Need imaginative and dedicated approach to AVF

2. Case for analysts

Sec Def proclivity

Opportunity critical

Sail to steam; BB's to CVA's

Soviet Pressure moving from land stalemate to oceans

Burden on Navy

War powers bill/Mansfield

U.S. interest in raw materials increasing

Detente accents deterrence/presence

Army # likely become available

But Navy in lemming fashion is consuming itself in  
preparation for major war

Too small

Too vulnerable

Time for open-minded innovation

12 NOV 1973

PRESIDENT'S HOUR

Integration

Save \$ - facilities - reduce #'s?

Opportunity to innovate

Center for study - research on maritime

Quest for creative people

Immediate future - field duty

Not purpose - specific preparation

Impossible - variety of assignments

But -

Where going?

Field

Tactics - Mgmt

Major Staff

Mgmt - Strategy

Task - continuing education

Help in all assignments

Field trips

Nice - what is of lesser value

Philosophy

1. Unique opportunity to study

2. Decision making vice facts

Cost

Congress - National

Degrees

Counter to trend

Chasing will of sputnik wisp

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6 November 1973

MEMORANDUM FOR VICE ADMIRAL TURNER

Subj: President's Hours

1. You are scheduled to hold President's Hour for CNC&S at 1330 Monday 12 November and for CNW at 1330 Wednesday 14 November. The theme for both of these events will be printed in next weeks schedule as " The Naval War College and Officer Education". Although this theme is rather broad gauged it does encompass the topics you indicated you were interested in talking about.
2. You indicated you wanted to talk on the following topics taken from the proposals submitted by the student Presidents of each U.S. class:

College of Naval Warfare

-How would you view the integration of all Warr Colleges ?

-Some of the top level service colleges, both U.S. and foreign, schedule class trips to pertinent places of interest in country and out, as part of their curricula. What is the rationale for not having such a program for the College of Naval Warfare ? What is the possibility for having a similar program in the future ?

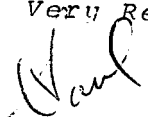
-Our ( ) course seems to be very adequate preparation for the higher level tasks in our defense system, but there has been a question as to how we might apply this knowledge to duties in the field at the CDR/LCOL and CAPT/COL level. Your comments, sir, as to our application of ( ) training in the immediate future.

College of Naval Command and Staff

-Same subjects as listed for CNW

3. Enclosed in the folder are the proposals in their original form.
4. You might also want to call on RADM Williams and Fred Hartmann to say a few words about any "fallout" from SABET.

Very Respectfully



P.L. MERWIN

~~SECRET~~

01

3/RDS:mpb  
20 September 1973

FIRST ENDORSEMENT on Student President, CNW, ltr 31/PCD:mlm  
of 19 Sep 1973

From: Director, College of Naval Warfare  
To: President, Naval War College

Subj: President's Hour Topics

1. Forwarded. It seems to me that there is enough here for  
several sessions. All are appropriate, but perhaps sub-  
paragraphs c and j would provide an interesting start.

Very respectfully,



R. D. SLAY

Copy to:  
Dean of Academics  
Dean of Administration  
CAPT J. D. Burden

COLLEGE OF NAVAL WARFARE  
NAVAL WAR COLLEGE  
NEWPORT, RHODE ISLAND  
02840

31/PCD:mlm  
19 September 1973

From: Student President, College of Naval Warfare  
To: President, Naval War College  
Via: Director, College of Naval Warfare

Subj: President's Hour Topics

1. In a late August discussion, Vice Admiral Turner suggested that the Student President solicit questions from members of the class for use during President's Hours. It is recommended that the submitted questions be addressed in the opening portion of the President's Hour and then spontaneous questions be entertained which relate to these or other issues.

2. Questions submitted are as follows:

a. As a result of debriefings from recently repatriated POW's, has there been any indication of need for revising the Code of Conduct? The Code has been criticized in the media and a recent court ruling, cited in the newspaper, stated that the Code did not apply to POW's in Vietnam.

b. What are the merits and disadvantages of the U.S. Air Force assuming responsibility of air assets of all services?

c. How would you view the integration of all War Colleges?

d. It appears that the objective of the U.S. Navy is to exercise worldwide sea control on a continuing basis. In light of present and predictable constraints, is this a realistic goal?

e. Considering these constraints, it seems that support for the amphibious forces is being neglected or at least receiving a lower priority. What is the future of the amphibious forces? Will commercial shipping be used as the primary troop carriers? What will replace heavy combatant naval gunfire used for shore bombardment? Will the landing force be totally responsible for their own air defense?

f. What will be the impact of proposed new laws governing officer structure within the services? Specifically, what effects are forecast concerning changes in guaranteed service, more centralized control of promotions and stricter force level controls?

g. What effect has the growth of the Soviet Navy had on Congressional support for Navy appropriations?

✓ (4) h. What do you see as the long term aim of the growing Soviet Navy? What will be the role of the new Soviet carrier?

i. What effect will the recently announced Soviet MIRV capability have on the future of SALT 2 talks?

Gay Burden  
j. Some of the top level service colleges, both U.S. and foreign, schedule class trips to pertinent places of interest in country and out, as part of their curricula. What is the rationale for not having such a program for the College of Naval Warfare? What is the possibility for having a similar program in the future?

k. What effects do you see from the all volunteer force?

- (1) In terms of precedent
- (2) In terms of obtaining the proper mix (personnel) for complex systems

l. What effects do you foresee from the near elimination of the U.S. Merchant Fleet?

m. Would you compare hazardous duty pay with flight pay and the merits of each?

J. D. Burden  
J. D. BURDEN

17 September 1973

MEMORANDUM

From: Major P. S. Simpson, USMC, CNC&S Class President  
To: Vice Admiral Turner

Sir: Subj: Suggested Topics for President's Hour

1. As you requested the below topics have been submitted for consideration as points for discussion during the President's Hour.

5 a. Regarding the unconstitutionality of Article 134, UCMJ, do you feel that this "catch all" article has been abused in the Naval Service? What are your feelings regarding the often heard statement that military discipline no longer exists since the accused has more rights than the accuser?

b. What will be the effect on readiness of U.S. Forces as a result of reduction in training due to the energy crisis and the austere funding environment?

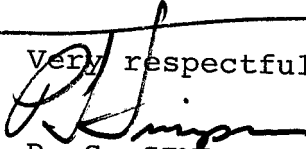
c. Your appraisal of Soviet/U.S. Naval power. Which is best in terms of a potential head-to-head confrontation? What will the future bring in terms of R&D for USN vis-a-vis that of USSR and how will such programs affect the eventual balance of power?

d. In the Air Force there is a general feeling that the Navy is falling behind the other Services in providing equal opportunities for minorities--your comments, sir.

6 e. We seem to be giving up many years of tradition and military doctrine in the adoption of liberalized policies, e.g., "The Army wants to join you," the do your own thing philosophy, and the individual freedoms of the 2 GRAMS. This seems to be a very hazardous road during time of war when decisions cannot be made by committee and the concurrence of the majority sought--what's the pay off? Is it worth the cost?

f. Our NC&S course seems to be very adequate preparation for the higher level tasks in our defense system, but there has been question as to how we might apply this knowledge to duties in the field at the CDR/LCOL and CAPT/COL level. Your comments, sir, as to our application of C&S training in the immediate future.

Very respectfully,

  
P. S. SIMPSON

President's Hour Alternative D: Discussion of Current  
Issues Vice Complaints

Suggested Topics

1. Sagging Senior Officer Morale - Emphasis on Youth.
2. All Volunteer Force - The Democratization of the Military.  
How Far to Go?
3. Aviation - The Future of Interdiction.
4. Information Overclassification.
5. Command and Control in DOD.
6. Revision of the UCMJ.
7. "Democracy" in S.E. Asia?
8. Technical Development Gap - Military Use of Space  
Technology.
9. Impact of Z-Grams.
10. The Credibility of the Military Officer in Civilian Eyes.
11. Impact of Base Reductions - Readiness, Economic,  
Psychological.
12. How Far Should the Military Go in Pushing Pollution  
Control?  
- Effect on Readiness.
13. Improvement of Quick Reaction Forces.
14. International Military Cooperation.
15. Uniform Changes.
16. Homeporting/Basing Overseas.